Laminex Empowering the Banking Team with Digital Payment Allocation

With Esker Cash Application, Laminex automated a previously 100% manual process, achieving new levels of time savings and employee well-being.



At a glance

Laminex



Producer of laminates and decorative surfaces



Up to 700 payments received daily



Established in 1934



ERP: ASW



Melbourne, Australia



Challenges

Manual processes hindering the Banking team's productivity

Laminex has been Australia's leading supplier of locally made, high-quality laminates and decorative surface materials for over 90 years. Its commitment to design, innovation, quality and sustainability is carried by supporting local industry, providing economic and social benefits to local communities, and contributing to sustainable practices.

Pamela Rochester, Operational Team Leader at Laminex, is tasked with overseeing the Banking, Accounts Payable (AP) and Imports teams, offering guidance and support while continuously seeking out opportunities for process improvements. Rochester moved into the new role just a few months before the first COVID-19 lockdown was issued in Australia, still getting to know the teams, processes and the work itself.

Receiving up to 700 payments per day, the team had heavy workloads. The 100% manual processes made for very long workdays, especially at month-end, when payment allocation was the priority task. EFT bulk payments and complex remittance advice processing with hundreds of lines were the catalyst for Laminex to search for a solution that could automate the daily tasks for the Banking team.

Objectives



Automate a previously 100% manual process



Enable remote work



Auto-allocate 70% of eligible payments at 12-month mark

Solution

Optimizing remote work & employee well-being with automation

It was not just the realization that upholding manual processes would not be a suitable long-term strategy that moved Laminex to find an automation solution for the invoice-to-cash cycle. The Finance team's well-being and capacity to do their job during the COVID-19 pandemic became a priority. The IT team sought a cloud solution that would be accessible from anywhere and easy to use.

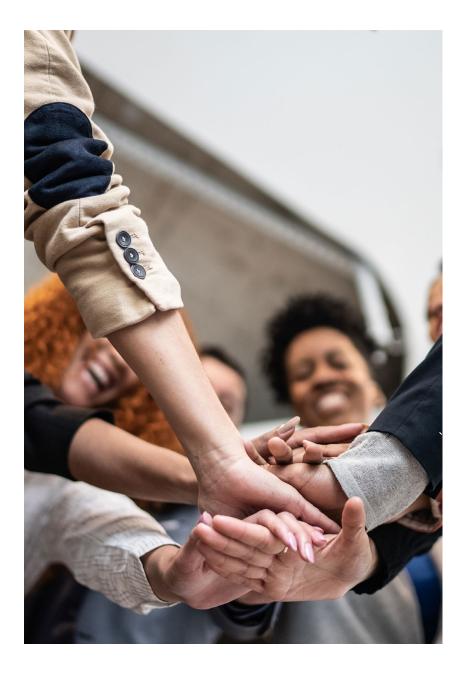
Laminex began implementing Esker Cash Application in 2021. Despite the initial hesitation of the Banking team — fearing job losses due to automation technology — their concerns were quickly assuaged when they realized that not only would the solution make their work easier, but more interesting and varied as well. The testing phase was a positive learning experience for the entire team, and the fact that the solution was introduced remotely during the lockdown only added to the realization that its ease-of use and process improvements would be an incredible advantage. "The team has been able to learn the system remotely because it is such an easy system to use and because we've had such great support from Esker," said Rochester.

The Banking team was able to immediately begin leveraging the benefits of the solution's AI technology to automate daily remittance advice processing. The team embraced the new solution from day one and transitioned from data entry processing to verification and review very quickly. Laminex started out on this project with the goal of auto-allocating 70% of eligible payments after 12 months post-implementation and hit an auto-allocation rate of 52% after only six months. Also exceeding expectations was the fact that Laminex was able to reduce unallocated cash by 95% at monthend, creating positive downstream effects such as up-to-date and accurate customer statements and financial reports.

"We found the solution extremely easy to use.That's why the team has adapted so quickly to it."

Pamela Rochester

Operational Team Leader, Laminex



Results

Saving hours per day, reducing month-end pressure & leaving more time for higher-value tasks

With cash allocation taking the main stage in Laminex's automation journey, the impacts of Esker's solution were immediately noticeable. Previously, on days when there were a large number of incoming payments, the team would spend 8-10 hours just on payment allocation. With Esker taking over an average of 52% of autoallocation at only six months post-implementation, the team is able to perform this work in only 4-6 hours and spend the rest of the workday on other tasks. Having introduced the solution slowly, Laminex nonetheless quickly got impressive results: reducing unallocated cash by \$5M at month-end because the team is able to rely on suggestions made by Esker Cash Application for payments received without a remittance.

A further downstream impact is that account statements and reporting are now up-to-the-minute accurate, and year-end liabilities on the balance sheets also reflect the most current information. Rochester greatly appreciates that her reporting duties have been simplified to the point where she just needs to hit a button and all the needed reports are available.

This visibility is especially helpful during remote work. If the team needs help with anything, Rochester is able to see where and how she can assist the other team members. Her own schedule has been freed up a bit as well, because she used to help the team out about six full days a month. Since Esker's solution was implemented, she assists with payment allocation for only a couple of hours twice a month. Taking over when team members go on leave is also no longer necessary, leaving Rochester available to assist other internal stakeholders.

Despite the initial hesitation, the entire Banking team has embraced Esker Cash Application. Employees can now split their time between teams, and they are able to learn additional tasks that make their days more interesting and varied. According to Rochester, the standout benefit of Esker's solution has been the reduction in pressure the team feels, especially at month-end. Rochester highlights that coming from a 100% manual process, everyone is incredibly happy with Esker's solution, not only for the level of auto-allocation resulting in a 95% reduction in unallocated cash, but because it immensely increased the well-being of the team.



Laminex is looking forward to continuing its proud tradition of supplying Australia with locally made, quality design and products. In order to offer their customers the expected level of excellence, they are looking to automate as many of their processes as possible, and Esker is thrilled to be part of Laminex's automation journey.

- "One significant change since implementing Esker is that the Banking team is under much
 - less pressure to complete payment allocations each day. They have more time to focus on their other duties and learn new tasks because Esker is saving us hours every day."

Pamela Rochester

Operational Team Leader, Laminex

Highlights



Up to 50% reduction in processing time



95% decrease of unallocated cash at month-end



74% of auto-allocation objective achieved by 6-month mark

Want to transform your accounts receivable process like Laminex?

Our team is at your service.



Esker is a global cloud platform built to unlock strategic value for Finance, Procurement and Customer Service professionals, and strengthen collaboration between companies by automating the cash conversion cycle. Founded in 1985, Esker operates in North America, Latin America, Europe and Asia Pacific with global headquarters in Lyon, France, and U.S. headquarters in Madison, Wisconsin.

Our customers use our cloud solutions to increase the efficiency, productivity and visibility of their Source-to-Pay (S2P) and Order-to-Cash (O2C) processes.

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